haringey strategic partnership

HARINGEY'S CHILDREN'S TRUST

working together for children and young people

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Better Futures

The Children and Young People's Strategic Plan 2009-2020

Logos to be added

DRAFT 2nd July 2009

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Children and Young People's Strategic Plan 2009-2020

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Foreword

Welcome to the second Children and Young People's Plan 2009-2020

CLLR REITH IS PREPARING THE FOREWORD

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Cllr Lorna Reith
Chair of the Children's Trust, Haringey Council
Executive Member for Children and Young People

Executive Summary

The Children and Young People's Plan (CYPP) is the single statutory, overarching plan for all services which directly affect children and young people in Haringey. It shows how, by working together, the Children's Trust will integrate provision to improve the well-being of children and young people across all five Every Child Matters (ECM) outcomes, focussing on specific priorities. The five ECM outcomes are: Be Healthy; Stay Safe; Enjoy and Achieve; Make a Positive Contribution; and Achieve Economic Well-Being.

The emphasis on partnership working is stressed throughout the plan and particularly through area based working in the three geographic Children's Networks. It also provides an improved focus on target groups like support for looked after children and a re-doubling of efforts to address high levels of teenage pregnancy, and gives increased consideration of key transition points like primary to secondary school and children and young people transferring to adult services. There is a much greater emphasis on joint commissioning of services in partnership with Health Services and the Police to achieve better value for money and a more focused use of resources.

The CYPP must cover all services for those in Haringey aged 0-19, young people age 20 and over leaving care and young people up to the age of 25 with learning difficulties/disabilities.

Until now, the CYPP has been a local authority plan led by the Director of Children and Young People and the Cabinet Member for Children and Young People. The new CYPP marks a step change as it is being developed and owned by all partners making up the Children's Trust and will be the central document for the strategic planning of services for children, young people and families in Haringey. The partners on the Children's Trust represent the Council, Health Services, Police, the education and learning sector and the voluntary and community sector working with children, young people and their families and there are young people representatives. Membership is listed in Appendix 1.

The CYPP strategic plan will provide the long term strategic direction for services from 2009 – 2020. There will also be a more detailed Implementation Plan which will encompass the next three years, 2009 – 2012. The Implementation Plan must be reviewed annually. The review provides an opportunity for the results of ongoing consultations with stakeholders, especially children and young people, and an analysis of the annual Needs Assessment to be included in the refresh of the actions.

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1. Introduction - Planning for the future

The CYPP is the overarching plan for all services working for children and young people in Haringey. The Children's Trust will integrate provision to improve well-being across all five Every Child Matters outcomes and focus on specific challenges and priorities for Haringey.

This Plan sets out the ten year vision for children and young people in Haringey and covers all services for those in Haringey aged 0-19, young people age 20 and over leaving care and young people up to the age of 25 with learning difficulties/disabilities.

It also sets the strategic commissioning framework within which partners will, together or individually, ensure delivery of services which will improve outcomes for children and young people and families in the area.

The first Children and Young People's Plan 2006 – 2009 concluded in September 2009. Much has been achieved in the three years of the plan but those achievements were overshadowed by the tragic death of Baby Peter and we accept that our safeguarding services went badly wrong. Safeguarding is a Council and Children's Trust priority and the actions to address the findings of the inspection, called a Joint Area Review (JAR) will be the core part of the first three years of the Implementation Plan for 'Stay Safe'. The challenge for all of us is to continue to raise attainment whilst also improving safeguarding and well-being in the widest sense so that children and young people can thrive.

The future life chances of children from before birth are influenced by the family in which they live. The vast majority of children and young people are lucky they grow up and thrive within their family, where they are safe, healthy, loved and encouraged to achieve. Unfortunately not all young people are so lucky a small number are more vulnerable because of their health, others become vulnerable because of the circumstance and life of their family. Haringey is a borough with deep inequalities. Four of our nineteen Wards are in the richest 10% in the country and five are in the poorest 10%. High levels of deprivation adversely affect the opportunities and life chances of our children. This plan provides guidance on the targeting of our work and our resources so that those children most in need get the necessary support.

It is clearly a key responsibility of all services for children and young people to work together to deliver better outcomes. There are however many services whose focus is not exclusively children that impact on the life of a child, such as housing, transport, planning, leisure and other agencies concerned with economic prosperity, skills and regeneration. It is essential that these services are also able to consider how their work impacts on the life chances of children and young people. This is part of the challenge for the next three years. It is therefore important for all services working for children and young people that everyone's efforts are focused on achieving the agreed outcomes and priorities.

What is clear is that if we are to deliver measurable improvements for all children and young people across the five Every Child Matters outcomes fundamental strands of the Children and Young People's Plan will be early intervention and prevention, tackling inequalities and narrowing the gaps in outcomes and achievements that exist between

groups of young people by strengthening support for children and young people, families and communities.

It is essential to emphasise how important the Plan will be for all services as it will shape future joint service delivery and support for children and young people. As an overriding plan for children and young people it also encompasses within it relevant strategies like the Integrated Youth Support Strategy, the Primary (School) Strategy, the Infant Mortality Plan, the Child Poverty Strategy and the Play Strategy. These strategies and plans cover the more detailed work partners on the Children's Trust are carrying out in these areas.

The actions to deliver the priorities and improved outcomes are set out in the accompanying three year Implementation Plans. The delivery of the Children and Young People's Plan is supported by a workforce development strategy. In addition, a children, young people and family version of the plan will be produced.

The Children and Young People's Plan is firmly positioned within the overall vision for Haringey contained in the Sustainable Community Strategy and is part of the wider strategic planning which is overseen by Haringey Strategic Partnership.

A full copy of the Children and Young People's Plan and supporting documents can be downloaded from:

To be inserted

A copy of the children, young people and family version can be downloaded from:

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We are always keen to have your comments and feedback. If you want to contact us, please email to be inserted or send comments to be to be inserted

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2. The National and Local Context

The national Children's Plan: Building Brighter Futures (2008) sets out a vision –to make England the best place in the world for children and young people to grow up by 2020. Our Children and Young People's Plan (CYPP) has a key role in realising this vision by delivering services to children, young people and families that tackle barriers to learning, improve health and break intergenerational cycles of disadvantage and keep children safe.

Section 17 of the Children Act 2004 provides the statutory basis for the Plan supported by the Children and Young People's Plan Regulations, published in 2005 and 2007.

In developing this plan, a wide range of national guidance including Her Majesty's Government, Youth Crime Action Plan (2008), Department for Children, Schools and Families (DCSF) and Department of Health Healthy Lives, Brighter Futures – the strategy for children and young people's health (2009), DCSF Aiming High for Disabled Children (2007), DCSF National Primary and Secondary School Strategies, as well as local plans and strategies have been consulted. The themes prioritised in the Sustainable Community Strategy have been aligned with those expressed in this Plan. Appendix 2 shows these mapped across the Plan.

The key benefit in having a CYPP is that the priorities are explicit for all services working with children, young people and their families in Haringey. All the services universal ones like schools, and targeted ones such as those in the voluntary and community sector, can consider their own plans and services in relation to the CYPP.

3. Living in Haringey

We want all children and young people to have the best possible life chances and to be active citizens who take responsibility for their own actions and respect the rights of others.

Haringey has over 250,000 people living in 11.5 square miles, a quarter 55,000 are children and young people under 20 years old. The population is growing markedly especially those under 5. Almost 58% are from ethnic minority communities and across all communities there are over 190 languages spoken. For most young people English is their second or third language. Of the 55,000 children and young people two thirds of them live in the east of the borough in some of the most deprived districts in England.

Overall Haringey is 10th out of 354 most deprived districts and in the top five most deprived districts in London. The percentage of secondary pupils eligible for free school meals is 32.7%, more than twice the national average of 13.1%, for primary pupils the percentage is 30.8% compared to 15.5% nationally. There are also vast differences across the borough of those eligible for free school meals. Some wards have over 50% of children attending school eligible for free school meals, whilst others have less than 8%.

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Many young people growing up in Haringey face a number of challenges to achieving their aspirations and the context that many children and young people live is one of challenge and having to overcome barriers in order to achieve.

Key Haringey facts

- 18 Children's Centres offer a range of services to babies, young children and their parents/carers
- 21,613 children attend the 63 primary schools
- 12,330 young people attend 11 soon to be 12 secondary schools
- 327 children are educated in four special school by 2010 all our special schools will be part of integrated campuses co-located with mainstream schools
- Approximately 16,850 young people live in single parent households
- 19,800 live in household where no parent is working
- 5,523 children and young people aged 0-19 live in temporary accommodation in Haringey, housed by Haringey (January 2009). Figures do not include children and young people aged 0-19 housed in temporary accommodation by other boroughs in Haringey
- Potentially over 3,000 children and young people are disabled
- 476 are in the care of the local authority, 250 are care leavers, 198 are unaccompanied asylum seeking children
- 173 children have a child protection plan
- There are currently 2,452 children aged 5-16 with mental health problems
- There are 10,000 children and young people with special educational needs (SEN) and 1,233 of these children and young people have statements of SEN
- 723 children and young people in Haringey are providing care to members of their family
- Over one third of children, aged 10-11 (Year 6), are either overweight or obese, compared to under one quarter in reception year
- 42% of adults in drug treatment in Haringey are parents
- In 2007/08 there were 1849 youth victims of crime
- 36.4% of children live in families who are in receipt of out of work benefits
- 627 cases of domestic violence were reported to the police where the details of the accused, victim or witness with an age was recorded as less than 19 years
- 75% of children and young people have done or would consider being a member of a school council and 87% have done or would consider doing voluntary work

4. Haringey's Children's Trust

In 2009 Haringey's Children's Trust was formed to ensure a stronger partnership with key stakeholders – Council, Health Services, Police, the education and learning sector and the voluntary and community sector to provide a shared focus on safeguarding children and young people. Haringey's Children's Trust therefore became the vehicle for meeting the duties imposed on the partner agencies by the Children's Act, 2004 and the Every Child Matters framework, in order to secure the integrated delivery of children's services by the partner agencies. Section 10 of the Act creates a specific duty to cooperate in making arrangements to improve the well-being of children in the Borough. Membership of the Children's Trust is given in Appendix 2.

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Haringey Children's Trust has been set up to co-ordinate and ensure the effectiveness of children's services and to improve outcomes for all children and young people. The specific responsibilities which are relevant to the Children and Young People's Plan include:

- Developing, publishing and delivering the CYPP.
- Ensuring that the needs assessment that informs the CYPP is regularly reviewed with particular attention paid to those children in need of child protection.
- Ensuring that appropriate consultation takes place with parents and other stakeholders on the work of the Children's Trust.
- Contributing to the development of robust and effective monitoring and performance arrangements, including responsibility for the monitoring of the CYPP.

The Children's Trust meets every two months and its meetings are open to the public. You can find out more from the Haringey website. All Members of the Children's Trust are passionate about making a positive difference to the lives of children and young people in Haringey.

5. Building on the first Children and Young People's Plan 2006-2009

Since the first Children and Young People's Plan - Changing Lives in 2006 much has been achieved. An annual evaluation has helped reflect on what has been achieved and to help to plan for the next year. The full evaluation for 2009 is available from (website to be inserted). Highlights of our progress include:

Improve outcomes for vulnerable children and young people

- Three multi-disciplinary teams (one per Children's Network) have been established and co-located delivering an integrated 'team around the child' approach
- There are now 18 fully functioning Children's Centres in place providing early intervention for babies and young children and their parents/carers
- The partnership with Tottenham Hotspurs Football Club through the To Care is To Do coaching project for children in care has been excellent with good outcomes for the young people taking part
- Very good progress has been made on delivering the outcomes set out in Aiming High for Disabled Children

Be healthy

- 76% of schools meet the criteria for Healthy Schools which has exceeded the target for 2008
- All schools have a travel plan in place as part of the Green Policy and the School Travel Plan project was named best public service transport project in the country in 2008
- Multi-agency work continues to meet the Child and Adolescent Mental Health Service Standard with a single access point for all services and referrals within 13 weeks
- Teenage conception rates continue to be one of the highest in London and a wide range of programmes are targeting those most at risk

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Stay safe

- JAR action plan to improve safeguarding is in place and was commended by Ofsted as 'good'
- Numbers of road traffic fatalities for those under 16 years old have continued to reduce
- CAGK (Communities Against Guns and Knives) is in place and has been raising the awareness of young people to the dangers of gun and knife crime
- Good co-ordinated work between Safer Communities Partnership to reduce bullying, truancy and anti-social behaviour
- Improvements in play facilities via the Big Lottery projects and through the provision in the Green Flag parks
- Reduction in first time entrants to the youth offending service

Enjoy and Achieve

- Significant improvements in GCSE results, including for children in care
- Improved choice of courses in secondary, including the successful introduction of Diplomas
- Summer University now in its third year and an established and successful part of the annual programme of extended schools activities
- Key Stage 2 results disappointing in 2008
- Improved school attendance (secondary now at the national average, special just below the national average and primary below the national average but on an improving trend)

Positive contribution

- Youth Council and UK Youth Parliament events are enabling the active involvement of young people in issues that concern them, and the voice of young people is becoming embedded in strategic decision-making
- Successful Parents as Partners in Early Learning (PPEL) – sing me a song CD is now in 21 languages
- Youth Space website is a proving to be a very popular link with young people
- Range of annual events to promote and celebrate, including the Powerful Voices conference giving 200 children with special needs a voice, Haringey Heroes Awards to recognise young people's achievements, as well as a wide range of musical and performing arts events

Economic well being

- Child Poverty Strategy in place and has successfully increased awareness of free school meal entitlement for children
- Family Information Service (FIS) directory is available on line and working towards a quality award
- Improved access to careers advice and guidance and a substantial reduction in young people Not in Education, Employment or Training (NEETS) now below 8%
- Excellent improvements in post 16 outcomes for 19 year olds with results close to the national average

There remains a lot more to do but we have made significant progress in many areas and this progress has been taken into account when developing our future priorities.

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6. What the consultation told us

Haringey's 2006-2009 CYPP Changing Lives included extensive consultation with children and young people, the wider community, schools and stakeholders. We have built upon that consultation in preparing the new CYPP and an extensive consultation process has been in place. The full report on the consultation can be accessed on line at (reference to be inserted).

Feedback from the consultation process has been grouped under the five Every Child Matters outcomes, and has been used to inform the priorities.

Be Healthy

- Encourage people to be more involved in activities, both in and out of school
- Ensure schools teach the fundamentals of a healthy lifestyle, for example a healthy diet
- Adopt a 'healthy community' approach to service that integrates different strands, for example education and the Health Service
- Improve access to primary health care

Stay Safe

- Make safeguarding a top priority for everyone
- Deliver greater police presence in public areas
- Focus preventative work on children at greatest risk
- Increase security at schools, particularly at either end of the school day

Enjoy and Achieve:

- Encourage greater parental involvement in education
- Provide greater out of school support for education, including recognising the importance of play in education
- Support the needs of disadvantaged groups so that nobody gets 'left behind' as standards rise in schools
- Have a balance between enjoying and achieving

Make a Positive Contribution:

- Listen more to the views of young people
- Encourage greater participation of young people in decision making
- Work effectively with a wide range of partners, such as voluntary groups and the community sector

Achieve Economic Well-being:

- Continue to develop local apprenticeships
- Ensure there is effective and impartial careers education and guidance for young people to prepare them for a rapidly changing economy
- Continue to raise the profile of work experience
- Encourage stronger links with local businesses

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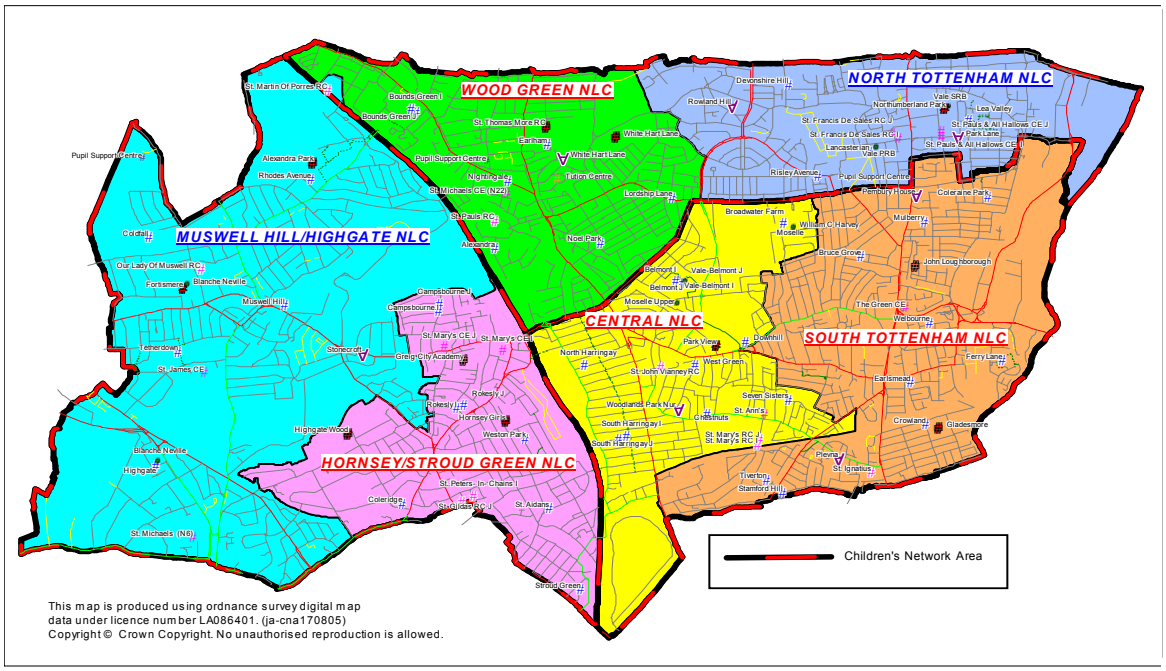
7. What the Needs Assessment told us

The Children and Young People's Plan is underpinned by a comprehensive assessment of needs. All members of the Children's Trust have contributed to the needs assessment and own the analysis. The resulting information is reported by each of the five Every Child Matters outcomes and where possible by the three geographical Children's Networks. It will be updated annually and used to inform the actions in the Implementation Plans.

Map showing the Children's Networks



The available data provides us with a picture of the challenges facing groups of children and young people in the borough and the analysis by Children's Networks shows which areas face the greatest challenges. An executive summary of the Needs Assessment by Children's Network can be found in Appendix 3.

In brief the 2009 Needs Assessment has shown:

ECM Outcome	Strengths	Areas for development
Be healthy	▪ Better than average standards of oral health amongst children ▪ Development of the Healthy Schools Programme ▪ Achieving the Chlamydia target for 2008/09	▪ Reduce the health inequalities between the east and west of the borough ▪ Reduce the high level of teenage pregnancy ▪ Reduce the level of obesity ▪ Address the mental health issues in particular for

		vulnerable children ▪ Increase the uptake of immunisations
ECM Outcome	**Strengths**	**Areas for development**
Stay Safe	▪ Significant improvements in outcomes for children in care, particularly around GCSE results and health checks. ▪ Youth crime is falling	▪ Safeguarding children and young people ▪ Need for early identification of vulnerable children and those at significant risk
Enjoy & Achieve	▪ The attainment of many minority ethnic groups has been improving at all key stages.	▪ Too many pupils who leave school with no GCSE qualifications at all ▪ Many targets across all key stages whilst showing improvement remain below national figures
Make a positive contribution	▪ Inclusion of children and young people in decision making	▪ Need to focus on developing strategies to involve those who don't engage in mainstream activities ▪ Celebrate young people's achievements and improve their image in the media
Achieve Economic Wellbeing	▪ NEET figures falling ▪ Innovative work with Haringey Citizen's Advice Bureau to co-ordinate benefit take up activity ▪ Number of families in Temporary Accommodation is falling	▪ Low skills and low educational attainment ▪ High level of child poverty

8. The Children's Trust Vision for 2020

The Children's Trust has set their vision as

We want every child and young person to be happy, healthy, safe and confident about the future.

9. How we will deliver the vision

Underpinning the vision are five values that have been agreed by the Children's Trust which will shape the delivery of all services for children and young people in Haringey and the way we work together.

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1. A paramount priority for all services across the Council and partners on the Children's Trust is to ensure that children and young people are protected and safeguarded.

2. All children and young people will be treated as individuals, valued and their voice used to inform and improve our work.

3 We will work wherever possible with parents/carers to help them to be well informed and able to support and guide their child and set high expectations for what can be achieved.

4. Every child and young person will get the help, support and advice they need to make the most of the opportunities and choices available to them.

5. We will support children and young people to achieve and to have a sense of pride in their community and Haringey**.** We will make opportunities to celebrate those achievements through events and activities during the year.

Safeguarding and promoting welfare
Safeguarding is a priority for the Children's Trust. There are a range of processes in place to ensure that the necessary checks are made on staff, for example through CRB disclosures, to safeguard all children and young people. Advice and guidance to schools and services has been enhanced through the work of the Local Safeguarding Children's Board. School attendance for example, is actively promoted and the Education Welfare Service in many cases provides an early opportunity to intervene to safeguard children. The procedures for making a referral because of a safeguarding or child protection concern have been strengthened through the JAR Action Plan.

The Children's Trust is keen to emphasise across the Council and Children's Trust partners the role that all services have in safeguarding and promoting the welfare of children.

Integration of services
Since 2006 there has been a greater integration of services through the establishment and co-location of multi-disciplinary teams. These have provided an integrated approach to the identification of need, planning, delivery and review of services. At least twice a year a vulnerable children conversation is held in every school with the headteacher to check the support for every vulnerable child.

The focus for integration is the Common Assessment Framework (CAF). The CAF can be used by any service, and especially a school or children's centre, to make a referral for a child they think needs extra support. An assessment can then be made to identify additional needs and a plan of support prepared. The CAF gives a standard method of referring concerns and is completed in consultation with the young person and their family. The CAF Panel, which is made up of managers of multi-disciplinary services, meets to assess, discuss and agree services around a child and/or their family and evaluate the impact of those services. Multi-disciplinary teams provide services for a Children's Network and identify a Lead Professional to be the focal point for that child's support. The three Children's Networks are very clearly seen as being the vehicle for delivering multi-agency working.

Intervention and prevention
Developing systems to identify early when things are going wrong and intervening to prevent a situation for a child/young person getting worse have been part of the planning and changes introduced since 2006. Central to this work is a whole service approach to achieving better outcomes by reducing the risk of negative influences on a child/young person's development. There is also recognition, as part of general well-being of the 'hidden harm' that children and young people can suffer as a result of the affects of their parent/s behaviour and actions , for example parent/s who have alcohol or substance misuse and parent/s who have mental health issues.

Early intervention is being led by the work of the 18 children's centres, the Extended Schools programme and supported by strategies like the Play Strategy and the Integrated Youth Support Strategy. Prevention and a holistic approach to services include the Common Assessment Framework, multi-disciplinary planning meetings and the targeted work of services like sexual health services, alcohol and drug misuse services, Connexions, and the Youth Service.

Improved planning for the transition of services at key points in a young person's life is also essential to preventing future problems. Key transition points include primary to secondary school transfer, young people at risk of exclusion from school, in the case of young people with special needs/learning difficulties/disabilities transition from children and young people's services to adult services and children leaving care or going into care. A key aspect of prevention is to improve information sharing between services, to review and evaluate current provision and consider better ways to use existing resources to deliver services which as well as meeting current needs can also anticipate and prevent problems developing. The three Children's Networks are seen as the vehicle for focusing support around the prevention agenda and better meeting the particular needs identified for each Network.

10. Our Priorities For The Next 10 Years

The CYPP is firmly positioned within the overall vision for Haringey contained in the Sustainable Community Strategy (SCS) and Local Area Agreement targets and is part of the wider strategic planning which is overseen by the Haringey Strategic Partnership. For links between the SCS and CYPP please see Appendix 2.

In setting the priorities for the next ten years The Children's Trust have had regard to what has been achieved in Changing Lives – Haringey's Children and Young People's Plan 2006 – 2009, the Needs Assessment and the extensive Consultation process. Taking all that information together four cross cutting themes have been identified which will be a focus across each of the five Every Child Matters outcomes.

- Keeping vulnerable children safe and promoting their welfare
- Early intervention and prevention
- Addressing child poverty, tackling inequalities and narrowing the gaps in outcomes and achievements that exist between groups of young people
- Services better supporting children and young people to build strong social and emotional well-being.

Haringey's ten priorities

Be healthy
1. Improve health and well-being throughout life
2. Improve the sexual health of young people

Stay safe
3. Improve safeguarding and child protection
4. Develop positive human relationships and ensure personal safety

Enjoy and achieve
5. Develop sustainable schooling and services with high expectations of young people
6. Engender lifelong learning for all across a broad range of subjects both in and out of school

Make a positive contribution
7. Give young people a greater stake in their future and pride in their local community
8. Develop children and young people as global citizens

Achieve economic well-being
9. Provide a greater range of curriculum provision, opportunities and choice
10. Empower families and communities

11. What we want to achieve in the first three years

A summary of the ten year priorities and the targets for 2009 – 2012.

The table below gives the ten priorities and the targets for the next three years 2009–12.

	Be healthy
Priority 1	**Improve health and well-being throughout life** • Promote good health and well-being including mental health and improve information, access and service delivery to help young people and their families stay healthy and provide targeted support to reduce alcohol and drug misuse • Develop emotional resilience and the skills of communication, language, literacy, speaking and listening

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Priority 2	**Improve the sexual health of young people** • Address concerns around the sexual health and relationships of young people. • Reduce the current high levels of teenage conception and pregnancy and sexually transmitted diseases
	Stay Safe
Priority 3	**Improve safeguarding and child protection** • Ensure safeguarding and child protection is everyone's business, led by senior staff • Make changes happen through performance management, shared data/information and approaches across all partners services
Priority 4	**Develop positive human relationships and ensure personal safety** • Empower children and young people to be aware of how to build positive relationships and to keep themselves safe, including strategies to address bullying and build self esteem, but also allow them the opportunity to take part in activities that have a measure of calculated risk • Deepen integration of systems and processes that promote early intervention, prevention and the delivery of locally based services
	Enjoy and Achieve
Priority 5	**Develop sustainable schooling and services with high expectations of young people** • Raise standards of attainment and achievement for all to meet and where possible exceed national standards • Expect the best and provide support to enable all young people to make progress, manage transitions and succeed so that schools become irresistible places where young people want to be helped to support their learning
Priority 6	**Engender lifelong learning for all across a broad range of subjects both in and out of school** • Create an enthusiasm for learning across music, the arts, sports, hobbies and interests which can be carried throughout life

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	Make a positive contribution
Priority 7	**Give young people a greater stake in their future and pride in their local community** • Promote the views of young people, listen to and give feedback so that services reflect the voice and eyes of children and young people • Seek every opportunity to celebrate achievements and successes
Priority 8	**Develop global citizens** • Build young people's knowledge of other cultures, ethics, beliefs, faiths, social skills, civic responsibilities and promote understanding of difference • Build better understanding of the world, the environment and current issues through international partnerships, exchange programmes and a global curriculum
	Achieve economic well-being
Priority 9	**Provide a greater range of curriculum provision, opportunities and choice** • Help young people to realise their aspirations and navigate the routes to achieve their ambitions and promote opportunities for young people to be more responsible for their own learning and engagement
Priority 10	**Empower families and communities** • Work to build partnerships with parents as active partners who are helped to support their child/children's learning • Embed extended services for young people in the local community and develop a range of services delivered locally to regenerate communities through accessible local services and the promotion of employment opportunities.

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12. How we will deliver the outcomes

The ten year Strategic Plan is accompanied by three year Implementation Plans. The Implementation Plans set out the detailed actions which will be carried out in order to achieve the long term priorities and three year targets. The three year plans will roll forward each year which means that every year there will be a refreshed three year plan. The Implementation Plans are owned by the Children's Trust and include the contributions of all services for children and young people.

Our aim is that services will, wherever possible, be delivered across a Children's Network to provide local services delivered in the community using multi disciplinary approaches. This means that services for children and young people will, where possible, be co-located and work together to provide a one stop shop approach.

The delivery of the CYPP and its success in making a difference to the life chances of children and young people will depend on the staff and volunteers delivering the services. It is their knowledge and skills coupled with the leadership and management of services that will make the difference.

Accompanying the Children and Young People's Plan is a workforce development strategy (website link to be inserted) which reflects the drive to create, develop and maintain a professionally qualified and highly skilled workforce. Fundamental to the strategy is the effective recruitment and retention of staff and widening pathways to develop common skills across the Children's Trust workforce.

13. Our spending plans

The Children's Trust is committed to delivering the priorities and outcomes in the CYPP and to ensuring that the available resources are directed to those priorities, and especially those areas of Haringey where the priorities are most challenging. The financial resources available to deliver services for children and young people in Haringey come from:

- the mainstream resources of partners which are funded through Government and council tax; and
- some additional one–off grants, for example grants from Government to fund a particular programme or from external sources such as the Big Lottery.

The Haringey Strategic Partnership (HSP) has divided the funding the Government has placed under the heading of the Area Based Grant (ABG) between the HSP theme boards and in 2009-10 £11 million has been allocated to children and young people. However the ABG does not represent new or additional funding as the Government has created the ABG by placing existing funding streams, such as funding for the Connexions Service or the children's mental health service under the ABG heading. The resources in the ABG are intended to support the delivery of the priorities set out in the Local Area Agreement.

Partners in the Trust have many existing statutory obligations, such as providing services for children in care or providing primary health care services. Currently partners individually, or in some cases jointly, commission and deliver services to meet these obligations from within their mainstream resources. In addition the Council provides staff to support the work of the Children's Trust, for example to organise and clerk the meetings.

In some instances specific pooled or joint funding arrangements already exist, such as arrangements for the work of the LSCB. The budget is funded by partners and covers the salaries of staff, recruitment of experts and associated support costs.

The JAR Action Plan, which forms a substantial part of the 'Stay Safe' outcome, shows where, through a combination of additional or reprioritisation of existing resources, the activities agreed by all partners are being funded by each partner agency. In order to ensure the sustainability of the actions agreed partners will need to ensure that the on-

going implications of the plan are reflected and resourced as part of each partners' budget setting discussions.

The creation of the Trust does not create new sources of funding. It is about using the resources that we already have in better ways or working together in different ways and will mean more integrated commissioning of services.

A Strategic Commissioning Group has been established to ensure that:

- All relevant funding is aligned to achieving the priorities in the plan;
- All income streams are identified;
- Where possible budgets are aligned or pooled; and
- New and additional sources of funding are used to have even greater impact.

14. How we will monitor and evaluate outcomes

The Implementation Plan will be monitored and evaluated by the Performance Management Group of the Children's Trust. Progress will be formally reported twice a year in the Spring and Autumn. The Needs Assessment and Consultation will be refreshed annually and feed into the evaluation process. A progress report will also be prepared for children, young people and families.

15. How the plan relates to performance management and review of services for children and young people

The priorities in the Plan have been identified from the evaluation of Changing Lives, the detailed Needs Assessment of children and young people in Haringey, the consultation and feedback with children, young people, families and stakeholders, as well as local knowledge and the national and local context in which children's services operate. The Children's Trust is responsible for monitoring and ensuring effective outcomes.

The Implementation Plan underpins the delivery of specific targets/actions within each of the ten priorities. National performance indicators have been identified for each priority area and will be used to measure our success in achieving each outcome.

Each Every Child Matters outcome has a lead officer responsible for overseeing that the actions are being progressed.

Performance management processes are in place to ensure the effective delivery of the priorities. Performance information and data is monitored by partner services on a monthly basis. There is quarterly scrutiny of performance data and reporting to the Children's Trust. This process will feed into services and enable agreed areas to be identified for additional actions.

Formal reporting on progress will take place after six months and will be reported to the Children's Trust. An annual review and refresh will be undertaken in July. The annual review will include the impact of previous actions and the inclusion of priorities to meet new areas of need.

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The Children's Trust has established a Performance Monitoring Group who will be responsible for ensuring that the Children and Young People's Plan is delivering the priorities to meet the vision. A CYPP Steering Group has also been formed who are responsible for making sure the preparation for the Plan is on track.

16. Equality and diversity

All services are subject to equality standards and legislation, which provides an important framework to deliver equality of opportunity and promote community cohesion. Each of the ten priorities in the plan has been assessed using an Equality Impact Assessment. The findings from these Assessments will be included in actions to improve equality of access to provision.

The consultation process to develop the Children and Young People's Plan included a series of focus groups with more vulnerable young people. It is the intention to continue the dialogue with those groups through an annual consultation process.

There are specific actions in the Implementation Plan which reflect the need for further action to:

- Narrow the attainment gaps between pupils with special needs and their peers.
- Increase the educational attainment of under-performing ethnic groups like Black Caribbean boys and Turkish pupils.
- Narrow the gaps that exist in terms of health and life expectancy across the borough, for example, teenage pregnancy rates, sexual health, alcohol and drug misuse and obesity levels.

17. Compact proofing

Every strategic plan which the Council is part of is subject to Compact proofing. This is a quality checking system which ensures that all plans conform to best practice in their preparation and meet certain standards. The Children and Young People's Plan has been successfully assessed against these standards.

18. In conclusion

The Children and Young People's Strategic Plan sets out the ten year vision for children and young people in Haringey and establishes the ten priorities. The Implementation Plans detail the actions to achieve the vision and provide a clear focus for all who work in this field. The Needs Assessment, Consultation and Evaluation of the current plan have provided an opportunity for us to take stock and agree the priorities for the next ten years.

The Children's Trust would like to thank all who have contributed through their support, contribution and interest to the preparations for the new CYPP. We go forward in partnership working together for the children and young people of Haringey.

Appendices

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Appendix 1 Membership of the Children's Trust
Appendix 2 Links between the Sustainable Community Strategy, the Comprehensive Area Assessment and Children and Young People's Plan
Appendix 3 Summary of the Needs Assessment by Children's Networks
Appendix 4 Key performance indicators

Glossary of Terms

ABG	Area Based Grants
CAA	Comprehensive Area Assessment
CAF	Common Assessment Framework
CAGK	Communities Against Guns and Knives
CAMHS	Child and Adolescent Mental Health Services
CRB	Criminal Records Bureau
CT	Children's Trust
CYPP	Children and Young People's Plan
DCSF	Department for Children, Schools and Families
DH	Department of Health
ECM	Every Child Matters
EIA	Equality Impact Assessment
HSP	Haringey Strategic Partnership
JAR	Joint Area Review
LAC	Looked After Children
NEETs	Not in Education, Employment or Training
Ofsted	Office for Standards in Education
SCS	Sustainable Community Strategy
SEN	Special Educational Needs

CAF
The Common Assessment Framework is a national approach to standardising the referral and assessment of the needs of a child or young person, and deciding how those needs should be met.

Children's Centres
Provide a local network of services for children aged 0-5 and their families, including childcare and early education, family support and health services.

Children's Network is a geographical area of Haringey which is a focus for service provision. There are three Children's Networks – North, South and West.

Connexions is the name of the service providing high quality, impartial information, advice and guidance to young people, for example on future career plans.

Every Child Matters outcomes are the five national outcomes (Stay Safe, Be Healthy, Enjoy and Achieve, Make a Positive Contribution, Achieve Economic Well-Being) which provide a focus for all services for children and young people.

Extended Schools
School providing activities and facilities beyond the normal school day, for example after school clubs, breakfast clubs, childcare

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Multi-disciplinary teams are people from a range of different occupational groups working with children and coming together to focus their particular knowledge/experience and services on improving outcomes for a child/children.

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APPENDIX 1: Membership of the Children's Trust

The membership of the Haringey Children's Trust Board comprises the following partner agencies with the representatives as indicated:

(i) 4 +1ex officio Members of Haringey Council i.e.

- the Cabinet Member for Children and Young People's Services
- the Leader of the Council (ex officio)
- the Cabinet Member for Safer Communities and Enforcement
- a Majority Group Councillor
- a Minority Group Councillor

(ii) 3 officers of Haringey Council i.e.

- the Chief Executive
- the Director of Children and Young People's Services
- the Head of Safer and Stronger Communities (for the Youth Offending Service)

(iii) The Chair of the Local Safeguarding Children Board

(iv) 3 representatives of the Teaching and Primary Care Trust i.e.

- the Chief Executive
- the Executive Director
- 1 non-executive Director

(v) Haringey Police – the Borough Commander

(vi) Mental Health Trust – Chief Executive/Director of CAMHS

(vii) Whittington Hospital – Chair of Trust/Chief Executive

(viii) North Middlesex Hospital - Chair of Trust/Chief Executive

(ix) 2 representatives of the Great Ormond Street Hospital i.e.

- Partnership Director of Operations
- 1 non-executive Director

(x) General Practitioner representative

(xi) 3 representatives of the Haringey Voluntary Sector via Community Link

(xii) 1 representative from HAVCO

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(xii) College of North East London – Principal

(xiii) Learning and Skills Council – Chief Executive

(xiv) 3 chairs of the Area Children Partnerships

(xv) 2 nominations from the Haringey Youth Council

(xvi) 3 representatives of Haringey Schools – 1 x primary, 1 x secondary & 1 x special

(xvii) 1 representative of the Sixth Form College

(xviii) 1 representative of Job Centre Plus.

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APPENDIX 2: Links between the Sustainable Community Strategy, the Comprehensive Area Assessment and the Children and Young People's Plan

Sustainable Community Strategy outcomes	**People at the heart of change**	**An environmentally sustainable future**	**Economic vitality and prosperity shared by all**
Sustainable Community Strategy priorities	• Enhance community cohesion • Meet housing demand • Provide a better, cleaner public realm & built environment • Provide award winning parks and open spaces • Provide even better shopping & cultural & leisure opportunities	• Encourage our future citizens to be our first 'green generation'	• Reduce worklessness • Increase skills and educational achievement • Increase sustainable economic activity • Maximise income • Address child poverty
Priorities identified in CAA self evaluation	**Improve housing**	**Making Haringey one of the greenest boroughs in London**	**Respond to the recession and tackle worklessness**
CYPP Outcomes	**Make a Positive Contribution / Enjoy & Achieve**	**Make a Positive Contribution**	**Enjoy & Achieve / Achieve Economic Wellbeing**
CYPP priorities	**Develop global citizens** • Build young people's knowledge of other cultures, ethics, beliefs, faiths, social skills, civic responsibilities and promote understanding of difference	**Develop global citizens** ▪ Build better understanding of the world, the environment and current issues through international partnerships, exchange programmes and a global curriculum	**Develop sustainable schooling and services with high expectations of young people** • Raise standards of attainment and achievement for all to meets and where possible exceed national standards • Expect the best and provide support to enable all young people to make progress, manage transitions and succeed so that schools become irresistible places where young people want to be helped to support their child/children's learning **Engender lifelong learning for all across a broad range of subjects both in and out of school** • Create an enthusiasm for learning across music, the arts, sports, hobbies and interests which can be carried throughout life **Provide a greater range of curriculum provision, opportunities and choice** • Help young people to realise their aspirations and navigate the routes to achieve their ambitions and promote opportunities for young people to be more responsible for their own learning and engagement **Empower families and communities** • Work to build partnerships with parents as active partners who are helped to support their child/children's learning • Embed extended services for young people in the local community and develop a range of services delivered locally to regenerate communities through accessible local services and the promotion of employment opportunities.

Sustainable Community Strategy outcomes	Safer for all	Healthier people with a better quality of life	People and customer focused
Sustainable Community Strategy priorities	• Reduce the incidence and fear of crime • Address anti-social behaviour • Create safe and secure homes, and tackle domestic violence • Create a positive future for our children and young people • Safeguard children and adults from abuse and neglect wherever possible and deal with it appropriately and effectively if it does occur	• Tackle health inequalities • Improve life expectancy • Give greater opportunities to live a healthier lifestyle • Give babies, children and young people the best possible start in life	• Deliver high quality, needs based and customer focused services that offer value for money • Increase resident satisfaction with services and the area they live in • Provide greater opportunity for civic engagement and participation • Make our children and young people active citizens
CAA priorities	**Improve safeguarding of children**	**Tackle health inequalities**	**Enhance community engagement & partnership working**
CYPP Outcomes	**Stay Safe**	**Be Healthy**	**Make a Positive Contribution**
CYPP priorities	**Improve safeguarding and child protection** • Ensure safeguarding and child protection is everyone's business, led by senior staff • Make changes happen through performance management, shared data/information and approaches across all partners services **Develop positive human relationships and ensure personal safety** • Empower children and young people to be aware of how to build positive relationships and to keep themselves safe, including strategies to address bullying and build self esteem, but also allow them the opportunity to take part in activities that have a measure of calculated risk • Deepen integration of systems and processes that promote early intervention, prevention and the delivery of locally based services	**Improve health and well-being throughout life** • Promote good health and well-being including mental health and improve information, access and service delivery to help young people and their families stay healthy • Teach emotional resilience and the skills of communication, language, literacy, speaking and listening **Improve the sexual health of young people** • Address concerns around the sexual health of young people. Reduce the current high levels of teenage conception and pregnancy and sexually transmitted diseases	**Give young people a greater stake in their future and pride in their local community** • Promote the views of young people, listen to and give feedback so that services reflect the voice and eyes of children and young people • Seek every opportunity to celebrate achievements and successes

Appendix 3 Summary of the Needs Assessment by Children's Network

Be Healthy

North Children's Network

- **Health deprivation and disability** – Nearly 8% fall into the 10% most deprived in the country. Most of this falls in the Northumberland Park ward.
- **Low birth weight babies –** Between 2005 and 2007, 9.6% of all babies born in the North network area were low birth weight. The highest proportion came from the Northumberland Park ward (11.2%).
- **Obesity (reception year) –** In 2008, 12.5% of all reception year students living in the North network were classified as obese. This has decreased 3.1% since 2007. The highest proportion came from the Noel Park Ward (17%).
- **Obesity (year 6) –** In 2008, 26.4% of all year 6 children living in the North network were classified as obese. This has decreased by 1.8% since 2007. The highest proportion came from the Bounds Green ward (29.8%).
- **Teenage Pregnancy –** The teenage pregnancy rate is 82.6 per 1000 of the population. The ward with the highest rate is Bounds Green (107.1 per 1000).
- Young people have high elective admissions and high levels of respiratory conditions in Woodside & Noel Park
- **Additional needs (aged 18 – 25 years old) -** 34.3% of all young people with additional Mental health needs; 38.4% of young people with additional learning disabilities and 33.3% of young people with physical and sensory disability and frailty live in the North network area

West Children's Network

- **Health deprivation and disability** – 2% fall into the 10% most deprived in the country. This is one super output area that is in the Hornsey ward.
- **Low birth weight babies –** Between 2005 and 2007, 6.4% of all babies born in the West network area were low birth weight. The highest proportion came from the Fortis Green ward (7.9%).
- **Obesity (reception year) –** In 2008, 7.2% of all reception year students living in the West network were classified as obese. This has decreased 2% since 2007. The highest proportion came from the Hornsey Ward (13.2%).
- **Obesity (year 6) –** In 2008, 16.1% of all year 6 children living in the West network were classified as obese. This has decreased by 2.8% since 2007. The highest proportion came from the Hornsey ward (20.2%).
- **Teenage Pregnancy –** The teenage pregnancy rate is 39.7 per 1000 of the population. The ward with the highest rate is Hornsey (66.8 per 1000).
- **Additional needs (aged 18 – 25 years old)** - 25% of all young people with additional Mental health needs; 11.6% of young people with additional learning disabilities and 9.1% of young people with physical and sensory disability and frailty live in the West network area.

South Children's Network

- **Health deprivation and disability** – Nearly 4% fall into the 10% most deprived in the country. These are two small areas of Bruce Grove and Tottenham Green.
- **Low birth weight babies –** Between 2005 and 2007, 8.3% of all babies born in the South network area were low birth weight. The highest proportion came from the West Green ward (10.6%).
- **Obesity (reception year) –** In 2008, 12.4% of all reception year students living in the West network were classified as obese. This has decreased 2% since 2007. The highest proportion came from the Tottenham Hale Ward (17.3%).

- **Obesity (year 6) –** In 2008, 28.2% of all year 6 children living in the South network were classified as obese. This has decreased by 1.7% since 2007. The highest proportion came from the Tottenham Hale ward (33.2%).
- **Teenage Pregnancy –** The teenage pregnancy rate is 94.3 per 1000 of the population. The ward with the highest rate is Bruce Grove (131.6 per 1000).
- **Additional needs (aged 18 – 25 years old)** - 40.6% of all young people with additional Mental health needs, 50% of young people with additional learning disabilities and 57.6% of young people with physical and sensory disability and frailty live in the South network area

Stay Safe

North Children's Network

- **Crime:** there are hotspots of youth crime in Noel Park and Northumberland Park (April 2008-February 2009)
- **YOS clients:** to be inserted
- **Children in care**: 43% of children in care live in the North network.
- **Child protection plan**: 37% of children subject to a child protection plan live in the North Network
- **Child protection register**: 68 children living in the North were on the child protection register as at March 2008

South Children's Network

- **Crime:** there are hotspots of youth crime in West Green, Bruce Grove, Tottenham Hale and Seven Sisters
- **YOS clients**: 13.6% of Youth Offending Service (YOS) clients live in Tottenham Hale
- the highest concentration of YOS clients (over 30%) reside in White Hart Lane, Seven Sisters and Tottenham Hale wards
- 57% of the YOS caseload reside in Tottenham postcodes N17 & N15
- **Children in care**: 40% of children in care live in the South network
- **Child protection plan**: 35.3% of children subject to a child protection plan live in the West network area
- **Child protection register**: 108 children living in the South were on the child protection register as at March 2008

West Children's Network

- **Crime:** there are hotspots of youth crime in Alexandra, Muswell Hill, Hornsey and Crouch End
- **YOS clients:** the least number of YOS clients are in Highgate, Fortis Green & Alexandra
- **Children in care**: 14% of children in care live in the West network
- **Child protection plan**: 15% of children subject to a child protection plan live in the South network area
- **Child protection register**: 35 children living in the West were on the child protection register as at March 2008
- **Child poverty -** 17.6% of the children live in poverty according to the National Indicator 116 definition. Hornsey is the ward with the highest proportion (34.1%)
- **NEETS -** 21% of all Haringey NEETS are in the West network. 5.8% of the all Haringey NEETS are in the Hornsey ward.
- **Children living in temporary accommodation –** 566 children live in the West network. This is 10.7% of all the Haringey children living in temporary accommodation. The ward with the highest amount is Hornsey (209)

Enjoy & Achieve

North Children's Network

- **Foundation Stage** - 35% achieving at least 78 points and 6+ in all PSE and CLL.
- **KS 1** - 79% of children achieved Reading Level 2+; 46% achieved Writing level 2B+. Similar to the attainment levels in the South network, although significantly below the West network.
- **KS 2** – 71% English level 4+; 20% English level 5+; 20% Maths level 5+; 27% Science level 5+. Similar to the attainment levels in the South network, although significantly below the West network.
- **KS 4** - 53% achieving 5+ A*-C; 34% achieving 5+ A*-C including English and Maths.

South Children's Network

- **Foundation Stage -** 37% achieving at least 78 points and 6+ in all PSE and CLL
- **KS 1** - 76% of children achieved Reading Level 2+; 44% achieved Writing level 2B+. Similar to the attainment levels in the North network, although significantly below the West network.
- **KS 2** – 68% English level 4+; 18% English level 5+; 17% Maths level 5+; 27% Science level 5+. Similar to the attainment levels in the North network, although significantly below the West network.
- **KS 4** - 58% achieving 5+ A*-C; 37% achieving 5+ A*-C including English and Maths.

West Children's Network

- **Foundation Stage** - results in the West are significantly better than results in the North and South networks. The percentage achieving at least 78 points and 6+ in all PSE and CLL was 55%, a gap of between 20-22% points.
- **KS 1** - the West outperforms the North and South networks in all areas. 90% of children achieved Reading Level 2+; 70% achieved Writing level 2B+.
- **KS 2** – Significantly outperforms the North and South networks in all areas. 89% English level 4+; 45% English level 5+; 43% Maths level 5+; 58% Science level 5+.
- **KS 4** - the West outperforms the North and South networks with 69% achieving 5+ A*-C. However, this ranges from 55% in Stroud Green to 87% in Alexandra ward.
- The West also outperforms the other networks 58% achieving 5+ A*-C (including Maths and English). However, this ranges from 42% in Stroud Green to 79% in Alexandra ward.

Make a positive contribution

Haringey

- 1926 people in Haringey responded to the place survey.
- 17 of these said that activities for teenagers was in the top 5 things that are most important in making somewhere a good place to live.
- 51 (10.7%) of these said that facilities for young children was in the top 5 things that are most important in making somewhere a good place to live.
- 123 (25.8%) of these said that activities for teenagers was in the top 5 things that most need improving in the local area.
- 68 (14.3%) of these said that facilities for young children was in the top 5 things that most need improving in the local area.

North Children's Network

- 477 people in the North children's network responded to the place survey.

- 75 (15.7%) of these said that activities for teenagers was in the top 5 things that are most important in making somewhere a good place to live.
- 51 (10.7%) of these said that facilities for young children was in the top 5 things that are most important in making somewhere a good place to live.
- 123 (25.8%) of these said that activities for teenagers was in the top 5 things that most need improving in the local area.
- 68 (14.3%) of these said that facilities for young children was in the top 5 things that most need improving in the local area.

South Children's Network

- 669 people in the North children's network responded to the place survey.
- 113 (16.9%) of these said that activities for teenagers was in the top 5 things that are most important in making somewhere a good place to live.
- 83 (12.4%) of these said that facilities for young children was in the top 5 things that are most important in making somewhere a good place to live.
- 161 (24.1%) of these said that activities for teenagers was in the top 5 things that most need improving in the local area.
- 79 (11.8%) of these said that facilities for young children was in the top 5 things that most need improving in the local area.

West Children's Network

- 780 people in the North children's network responded to the place survey.
- 87 (11.2%) of these said that activities for teenagers was in the top 5 things that are most important in making somewhere a good place to live.
- 69 (8.9%) of these said that facilities for young children was in the top 5 things that are most important in making somewhere a good place to live.
- 240 (30.8%) of these said that activities for teenagers was in the top 5 things that most need improving in the local area.
- 53 (6.8%) of these said that facilities for young children was in the top 5 things that most need improving in the local area.

Achieve Economic Wellbeing

North Children's Network

- **Income deprivation affecting children** - Nearly 90% fall into the 10% most deprived in the country. The areas that don't fall into this are in the Bounds Green Ward.
- **Employment deprivation** - Nearly 36% fall into the 10% most deprived in the country. Lots of this is in the Northumberland Park ward which has the highest unemployment rate in London.
- **Barriers to housing and services** - 5% fall into the 10% most deprived in the country. This constitutes two super output areas. One in White Hart Lane and one in Northumberland Park.
- **Living environment** - 23% fall into the 10% most deprived in the country. These areas are spread across Northumberland Park, Woodside and Bounds Green wards.
- **Lone parents claiming income support** – to be inserted
- **Child poverty** - 45.9% of the children live in poverty according to the National Indicator 116 definition. Northumberland Park is the ward with the highest proportion (50.6%)
- **NEETS** - Nearly 34% of all Haringey NEETS are in the North network. 8% of all Haringey NEETS are in the White Hart Lane ward.
- **Children living in temporary accommodation –** 1654 children live in the North network. This is 31.2% of all the Haringey children living in temporary accommodation. The ward with the highest amount is Woodside (460)

South Children's Network

- **Income deprivation affecting children** - 75% fall into the 10% most deprived in the country. This features across the whole network, but least in the Harringay and West Green wards.
- **Employment deprivation** - 25% fall into the 10% most deprived in the country. This is mainly situated in the Tottenham Green and Tottenham Hale wards.
- **Barriers to housing and services** - 5% fall into the 10% most deprived in the country. This is 3 super output areas in West Green, Tottenham Hale and Tottenham Green.
- **Living environment** - Over 30% fall into the 10% most deprived in the country. This is spread quite evenly across the network.
- **Lone parents claiming income support -** to be inserted
- **Child poverty -** 41.5% of the children live in poverty according to the National Indicator 116 definition. Tottenham Hale has the highest proportion (47.7%).
- **NEETS -** 45% of all Haringey NEETS are in the South network. 8.8% of all Haringey NEETS are in the Bruce Grove ward.
- **Children living in temporary accommodation –** 2506 children live in the South network. This is 47.3% of all the Haringey children living in temporary accommodation. The ward with the highest amount is Bruce Grove (485)

West Children's Network

- **Income deprivation affecting children –** 10% fall into the 10% most deprived in the country. This is mainly situated in a small part of the Hornsey ward.
- **Employment deprivation -** 2% fall into the 10% most deprived in the country. This is just one super output area in the Hornsey ward.
- **Barriers to housing and services -** 2% fall into the 10% most deprived in the country. This is just one super output area in the Alexandra ward.
- **Living environment -** 22.5% fall into the 10% most deprived in the country. This is spread quite evenly across the network.
- **Lone parents claiming income support -** to be inserted
- **Child poverty -** 17.6% of the children live in poverty according to the National Indicator 116 definition. Hornsey is the ward with the highest proportion (34.1%)
- **NEETS -** 21% of all Haringey NEETS are in the West network. 5.8% of the all Haringey NEETS are in the Hornsey ward.
- **Children living in temporary accommodation –** 566 children live in the West network. This is 10.7% of all the Haringey children living in temporary accommodation. The ward with the highest amount is Hornsey (209)

Appendix 4

Key Performance Indicators

To be inserted

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